## PUBLIC UTILITIES COMMISSION

CONCORD



ANNUAL REPORT OF

## Concord Steam Corporation

## FOR THE YEAR ENDED

2016

Officer to whom correspondence should be addressed regarding this report:
Name Peter Bloomfield
Title President
Address PO Box 2520, Concord, NH 03302-2520

## PUBLIC UTILITIES COMMISSION



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## INFORMATION SHEET

1. Name of the Utility: Concord Steam Corporation
2. Officer or individual to whom the ANNUAL REPORT should be mailed:

| Name: | Peter Bloomfield |
| :--- | :--- |
| Title: | President |
| Street: | PO Box 2520 |
| City/State/Zip Code: | Concord, NH 03302-2520 |
| peter@concordsteam.com |  |

3. Telephone including Area Code: 603/224-1461
4. Officer or individual to whom the N.H. UTILITY ASSESSMENT TAX should be mailed:

| Name: | Peter Bloomfield |
| :--- | :--- |
| Title: | President |
| Street: | PO Box 2520 |
| City/State/Zip Code: | Concord, NH 03302-2520 |
| peter@concordsteam.com |  |

5. Telephone including Area Code: 603/224-1461
6. The names and titles of principal general officers are: (Effective: 01-01-11)

| Name | Title |  | E-Mail Address <br> Peter Bloomfield |
| :--- | :--- | :--- | :--- |
| President |  | peter@concordsteam.com |  |
| Mark Saltsman | V.President |  | mes@concordsteam.com <br> Peter Burger |
| Secretary |  | pfburger@,orr-reno.com |  |
| Pansy Bloomfield | Treasurer |  | pansy@concordsteam.com |

The above information is requested for our office directory.

## N.H. PUBLIC UTILITIES COMMISSION

21 S. Fruit Street, Suite 10
Concord, New Hampshire 03301
(603) 271-2431

## ANNUAL REPORT

to the
STATE OF NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION

1. Full name of utility:

CONCORD STEAM CORPORATION
2. Full name of any other utility acquired during the year and date of acquisition:

NONE
3. Location of principal office:

123 PLEASANT ST., CONCORD, NH
4. State whether utility is a corporation, joint stock association, firm, partnership, or an individual:

CORPORATION
5. If a corporation or association, give date of incorporation, State under whose laws incorporated, and whether incorporated under special act or general law:

INCORPORATED MAY 25, 1938 UNDER LAWS OF NEW HAMPSHIRE
6. If incorporated under special act, give chapter and session date:

N/A
7. Give date when company was originally organized and date of any reorganization:

May 25, 1938
8. Name and address of principal office of any corporation, trust, or association owning, controlling, or operating respondent:

N/A
9. Name and address of principal office of any corporation, trust, or association owned, controlled, or operated by respondent:

N/A
10. Date when respondent first began to operate as a utility-if engaged in operation of utilities of more than one type, give date for each:

DECEMBER 1938
11. List towns or cities served directly, number of customers served in each, and population of area served:

CONCORD, NH, APPROXIMATELY 80 CUSTOMERS, POPULATION APPROXIMATELY 42,000
12. If the respondent is engaged in any business not related to utility operation, give particulars: N/A
13. If the status of the respondent has changed during the year in respect to any of the statements made above, give particulars including dates:

Please see DG 16-769 regarding discontinuance of service and emergency rates. Please
see DG 16-770 regarding sale of certain assets to Liberty Utilities.
14. If the utility is a foreign corporation which operated in New Hampshire prior to June 1, 1911, give date on which permission was granted to operate under sections 23 and 24, chapter 240 Public Laws of New Hampshire:

N/A

TABLE 1 LIST OF OFFICERS

| Officer Compensation | Name | Residence |  |  |
| :--- | :--- | :--- | :--- | :--- |
| President | $\$$ | - | Peter G. Bloomfield | Bow, NH |
| Vice-president | $\$$ | $147,596.15$ | Mark Saltsman | Concord, NH |
| Secretary | $\$$ | - | Peter Burger | Concord, NH |
| Treasurer | $\$$ | - | Pansy Bloomfield | Bow, NH |
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## LIST OF DIRECTORS

| Name | Residence | Length of Term | Term Expires | Fees |
| :--- | :--- | :--- | :--- | :--- |
| Peter G. Bloomfield | Bow, NH | 1 year | $12 / 31 / 17$ | $\$$ |
| Mark Saltsman | Concord, NH | 1 year |  | - |
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## TABLE 2 SHAREHOLDERS AND VOTING POWERS

| State total of voting power of all security holders at close of year: | Votes: | 480 |
| :---: | :---: | :---: |
| State total number of shareholders of record at close of year accord | asses of stock: | 2 |
| State the total number of votes cast at the latest general meeting: |  | 480 |
| Give date and place of such meeting: | December 13, 2013; Concord, NH |  |

Give the following information concerning the ten security holders having the highest voting powers in the corporation, the officers, directors, and each holder of one percent or more of the voting capital stock. (Section 7, Chapter 182, Laws of 1933)

|  |  | Number <br> Name | Address | Number of Shares Owned <br> of Votes |  | Common | Preferred |
| :--- | :--- | :--- | ---: | ---: | :---: | :---: | :---: |
| Peter G. Bloomfield | Bow, NH |  | 384 | 384 |  |  |  |
|  | Mark Saltsman | Concord, NH |  | 96 |  |  |  |
|  |  |  | 96 |  |  |  |  |
|  |  |  |  |  |  |  |  |
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TABLE 3-PAYMENTS TO INDIVIDUALS

List here names of all individuals, partnerships, or corporations, to whom payments totaling $\$ 10,000$ or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the individual members of a partnership or firm together total $\$ 10,000$ or more, list each individual and the amount paid or due each.

| Name | Address | Amount |
| :--- | :--- | :--- |
| See attached schedule |  | $\$ 0.00$ |
|  |  |  |
|  |  |  |
|  |  |  |

TABLE 3-PAYMENTS TO INDIVIDUALS
List here names of all individuals, partnerships, or corporations, to whom payments totaling $\$ 10,000$ or more for services rendered were made or accrued during the year, and the amount paid or accrued to each. Where payments or accruals to the individual members of a partnership or firm together total $\$ 10,000$ or more, list each individual and the amount paid or due each.

| Vendor | Address | Amount |
| :---: | :---: | :---: |
| AFCO | PO Box 360572, PITTSBURGH, PA 15250-6572 | \$75,128.53 |
| Anderson Timber Harvesting, Inc | 12 Woods Road, Westminster, MA 01473 | \$87,376.78 |
| Barrett Electric Co., Inc. | 2 Whitney Road Unit \#3, Concord, NH 03301-5056 | \$13,589.78 |
| Bloomfield Associates | PO Box 1377, Concord, NH 03302-1377 | \$207,790.50 |
| Bronnenberg Logging \& Trucking, LLC | 32 Tom Barry Rd, Strafford, NH 03884 | \$27,548.08 |
| BS \& Chips LLC | PO Box 1377, Concord, NH 03302-1377 | \$241,293.48 |
| Cayer, Bruce | DBA Cayer Forest Products, 723 Pine Street Contoocook, NH 03229 | \$28,659.35 |
| Champlain Oil Co., Inc. | PO Box 2126 , S. Burlington, VT 05407 | \$9,645.91 |
| Chuck Rose, Inc. | 100 Chase Farm Road, Contoocook, NH 03229-2900 | \$13,340.95 |
| City of Concord-All Depts | 41 Green St. , Concord, NH 03301 | \$273,776.07 |
| Clarity Water Technologies, LLC | 50 North Harrison Avenue Suite \#10, Congers, NY 10920 | \$13,539.50 |
| Clean Rentals, Inc. | PO Box 63070, New Bedford, MA 02746-0899 | \$10,964,04 |
| D.H. Hardwick \& Sons, Inc. | PO Box 430 , Antrim, NH 03440 | \$154,557.86 |
| D.R. Woodhams Enterprises | 317 Smith Hill Road, Franklin, NH 03235 | \$27,832.50 |
| Direct Energy Business | PO Box 32179, New York, NY 10087-2179 | \$1,172,005.41 |
| Doherty Electric, LLC | 247 Smith Hill Road, West Franklin, N H 03235 | \$34,872.50 |
| EFTPS-Federal tax deposits | eftps.com | \$249,355.62 |
| ENPRO Services, Inc. | 19 National Drive, Franklin, MA 02038 | \$59,640.00 |
| F.L. Merrill Construction, Inc. | 35 Veteran's Drive, Loudon, NH 03307 | \$20,539.26 |
| F.W. Webb Company | 160 Middlesex Turnpike, Bedford, MA 01730 | \$22,963.40 |
| Fidelity Investments Southwest Company | PO Box 5000, Cincinnati, OH 45273-8699 | \$30,626.73 |
| Harvard Pilgrim Health Care | PO Box 970050, Boston, MA 02297-0050 | \$89,532.63 |
| Health Plan Services, Inc. | PO Box 864793, Orlando, FL 32886-4793 | \$10,690.64 |
| Hopkinton Forestry \& Landclearing, Inc. | PO Box 2089 , Henniker, NH 03242 | \$245,171.34 |
| JFD Tube \& Coil Products, Inc. | 7 Hamden Park Drive, Hamden, CT 06517 | \$24,982.00 |
| Robert E. Lee | DBA C\&C Chipping, 34 Birchwood Drive Allenstown, NH 03275 | \$25,903.18 |
| Liberty Utilities-New Hampshire | 75 Remittance Drive Suite 1032, Chicago, IL 60675-1032 | \$376,817.22 |
| Merrimack County Savings Bank | 89 N. Main Street, Concord, NH 03301 | \$22,730.10 |
| Mohlin \& Company | CES Inc. , PO Box 639 Brewer, ME 04412 | \$10,842.20 |
| Monadnock Landclearing \& Chipping, Inc. | PO Box 547, Greenville, NH 03048-0547 | \$68,703.06 |
| Monitoring Solutions, Inc | 4440 S. High School Rd, Ste D , Indianapolis, IN 46241-6402 | \$25,391.37 |
| Nathan Wechsler \& Company, PA | 70 Commercial Street, Suite 401 Concord, NH 03301-5031 | \$20,879.50 |
| North Country Lumber, Inc. | 225 Union Street, PO Box 681 Littleton, NH 03561 | \$77,786.14 |
| North Country Procurement, Inc. | PO Box 93 , Rumney, NH 03266 | \$36,097.26 |
| Nowland Services, PLLC | 108 Range Road, Northwood, NH 03261 | \$10,452.10 |
| Orr \& Reno PA | 45 S. Main St. , PO Box 3550 Concord, NH 03302-3550 | \$66,830.54 |
| Perry, Spencer | 83 Dover Rd, Chichester, NH 03258 | \$18,637.05 |
| Resource Management, Inc. | 1171 NH Rte 175, Holderness, NH 03245 | \$12,790.79 |
| Round II Timber LLC | 431 NH Rt. 119E, Fitzwilliam, NH 03447 | \$110,785.46 |
| Royal Bank America Leasing, LP | 550 Township Line Road, Ste. 425 , BlueBell, PA 19422 | \$10,788.00 |
| Sigma One |  | \$36,587.77 |
| State of New Hampshire | PO Box 1387, Concord, NH 03302-1387 | \$231,412.43 |
| TD Bank | PO Box 5600, Lewiston, ME 04243-5600 | \$175,346.46 |
| The Granite Group | PO Box 2004, Concord, NH 03302-2004 | \$11,356.99 |
| The Rowley Agency | PO Box 511 , Concord, NH 03301 | \$19,048.00 |
| Three-C Electrical | 40 Washington Street, Westborough, MA 01581 | \$81,763.34 |
| Town of Pembroke, NH | 311 Pembroke St., Pembroke, NH 03275 | \$17,692.97 |
| Unitil | One Maguire St., Concord, NH 03301 | \$74,333.88 |
|  |  | Tab\$4,6893929.67 |


|  | alance at ning of Year | Account <br> Number |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fixed Assets: |  |  |  |  |  |
| \$ | 12,721,723 |  | Fixed Capital-Gas | 102 | \$ | 10,614,451 | \$ | $(2,107,272)$ |
| \$ | - | 108 | Fixed Capital-Other |  | \$ | - | \$ | - |
| \$ | - | 110 | Non-operating Property | 104 | \$ | - | \$ | - |
| \$ | 12,721,723 |  | Total Fixed Assets |  | \$ | 10,614,451 | \$ | $(2,107,272)$ |
|  |  |  | Investments: |  |  |  |  |  |
| \$ | - | 111 | Investments in Affiliated Companies | 105 | \$ | - | \$ | - |
| \$ | - | 112 | Miscellaneous Investments | 105 | \$ | - | \$ | - |
| \$ | - | 113 | Sinking Funds | 106 | \$ | - | \$ | - |
| \$ | - | 114 | Miscellaneous Special Funds | 106 | \$ | - | \$ | - |
| \$ | - | 115 | Depreciation Funds | 106 | \$ | - | \$ | - |
| \$ | - |  | Total Investments |  | \$ | - | \$ | - |
|  |  |  | Current Assets: |  |  |  |  |  |
| \$ | - | 120 | Cash |  | \$ | - | \$ | - |
| \$ | 18,731 | 121 | Special Deposits |  | \$ | 567 | \$ | $(18,164)$ |
| \$ | - | 233 | Working Funds |  | \$ | - | \$ | - |
| \$ | - | 124 | Notes Receivable |  | \$ | - | \$ | - |
| \$ | 728,514 | 125 | Accounts Receivable | 107 | \$ | 1,287,845 | \$ | 559,331 |
| \$ | - | 126 | Receivables from Affiliated Companies | 107 | \$ | - | \$ | - |
| \$ | - | 127 | Subscriptions to Capital Stock |  | \$ | - | \$ | - |
| \$ | - | 128 | Interest and Dividends Receivable |  | \$ | - | \$ | - |
| \$ | 122,522 | 131 | Materials and Supplies | 107 | \$ | 128,532 | \$ | 6,010 |
| \$ | 30,860 | 132 | Prepayments | 106 | \$ | 60,265 | \$ | 29,405 |
|  |  | 133 | Miscellaneous Current Assets-INCLUDES TAX RECEIVABLE |  |  |  | \$ | - |
| \$ | 900,627 |  | Total Current Assets |  | \$ | 1,477,208 | \$ | 576,581 |
|  |  |  | Deferred Debits: |  |  |  |  |  |
| \$ | - | 140 | Unamortized Debt Discount and Expense | 108 | \$ | 18,000 | \$ | 18,000 |
| \$ | - | 141 | Property Abandoned | 104 | \$ | - | \$ | - |
| \$ | - | 143 | Clearing Accounts |  | \$ | - | \$ | - |
| \$ | - | 145.1 | Maintenance Work in Progress |  | \$ | - | \$ | - |
| \$ | - | 145.2 | Jobbing Accounts |  | \$ | - | \$ | - |
| \$ | 615,896 | 146 | Miscellaneous Suspense-Deferred tax | 113 | \$ | 530,332 | \$ | $(85,564)$ |
| \$ | 615,896 |  | Total Deferred Debits |  | \$ | 548,332 | \$ | $(67,564)$ |
|  |  |  | Company Securities Owned: |  |  |  |  |  |
| \$ | - |  | Reacquired Securities |  | \$ | - | \$ | - |
| \$ | - |  | Unissued Securities |  | \$ | - | \$ | - |
| \$ | - |  | Total Company Securities Owned |  | \$ | - | \$ | - |
| \$ | 14,238,246 |  | Total Assets and Other Debits |  |  | 12,639,991 | \$ | (1,598,255) |

BALANCE SHEET-Liabilities and Other Credits


| Account Number | Balance at Beginning of Year | Balance at Beginning of Year |  | Additions <br> During Year |  | Retirements During Year |  | Adjustments During Year |  | Balance at End of Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Intangible Property |  |  |  |  |  |  |  |  |  |  |
| 1301 | Organization | \$ | 139 | \$ | - | \$ | - | \$ | - | \$ | 139 |
| 1302 | Franchises and Consents | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1303 |  | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1304 | Fixed Capital Adjustment | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | Total Intangible Property | \$ | 139 | \$ | - | \$ | - | \$ | - | \$ | 139 |
|  | Land |  |  |  |  |  |  |  |  |  |  |
| 1307.1 | Production Plant Land | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1307.6 | Distribution System Land | \$ | 2,655 | \$ | - | \$ | - | \$ | - | \$ | 2,655 |
| 1307.7 | General and Misc. Land | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1307.8 | Land for Future Development | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
|  | Total Land | \$ | 2,655 | \$ | - | \$ | - | \$ | - | \$ | 2,655 |
|  | Structures |  |  |  |  |  |  |  |  |  |  |
| 1308.1 | Production Plant Structures | \$ | 671,407 |  |  | \$ | 136,626 | \$ | - | \$ | 534,781 |
| 1308.6 | Distribution System Structures | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1308.7 | General and Misc. Structures | \$ | 35,184 | \$ | - | \$ | - | \$ | - | \$ | 35,184 |
|  | Total Structures | \$ | 706,590 | \$ | - | \$ | 136,626 | \$ | - | \$ | 569,964 |
|  | Production Equipment |  |  |  |  |  |  |  |  |  |  |
| 1315 | Power Plant Equipment | \$ | 7,621,794 | \$ | 31,784 | \$ | 704,213 | \$ | 1,977 | \$ | 6,947,388 |
| 1317 | Coal Gas Generating Equpt | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1320 | Water Gas Generating Equpt | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1321 | Other Gas Generating Equpt | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1328 | Purification Equipment | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1330 | Other Production Equipment | \$ | 31,000 | \$ | - | \$ | - | \$ | - | \$ | 31,000 |
|  | Total Production Equipment | \$ | 7,652,794 | \$ | 31,784 | \$ | 704,213 | \$ | 1,977 | \$ | 6,978,388 |
|  | Distribution Equipment |  |  |  |  |  |  |  |  |  |  |
| 1356 | Mains | \$ | 3,464,923 |  |  | \$ | 1,106,715 | \$ | - | \$ | 2,358,208 |
| 1358 | Pumping and Regulating Equpt | \$ | - |  |  | \$ | - | \$ | - | \$ | - |
| 1359 | Services | \$ | 405,846 |  |  | \$ | 159,463 | \$ | - | \$ | 246,383 |
| 1360 | Customers' Meters and Installations | \$ | 149,265 | \$ | - | \$ | 16,697 | \$ | - | \$ | 132,568 |
| 1361 | Misc. Property on Cust. Premise | \$ | - |  |  | \$ | - | \$ | - | \$ | - |
| 1363 | Street Lighting Equipment | \$ | - |  |  | \$ | - | \$ | - | \$ | - |
|  | Total Distribution Equipment | \$ | 4,020,034 | \$ | - | \$ | 1,282,875 | \$ | - | \$ | 2,737,159 |
|  | General Equipment |  |  |  |  |  |  |  |  |  |  |
| 1372.1 | Office Equipment | \$ | 25,520 | \$ | - |  |  | \$ | - | \$ | 25,520 |
| 1372.2 | Merchandising Equipment | \$ | - |  |  |  |  | \$ | - | \$ | - |
| 1373 | Transportation Equipment | \$ | 143,713 | \$ | - | \$ | 7,684 | \$ | - | \$ | 136,029 |
| 1374 | Stores Equipment | \$ | - |  |  |  |  | \$ | - | \$ | - |
| 1375 | Shop Equipment | \$ | 8,392 | \$ | - | \$ | 3,516 | \$ | - | \$ | 4,876 |
| 1376 | Laboratory Equipment | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1377 | General Tools and Implements | \$ | 5,370 | \$ | - | \$ | 2,166 | \$ | - | \$ | 3,205 |
| 1378 | Communication Equipment | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1379 | Misc. General Equipment | \$ | 5,162 | \$ | - | \$ | - | \$ | - | \$ | 5,162 |
|  | Total General Equipment | \$ | 188,157 | \$ | - | \$ | 13,365 | \$ | - | \$ | 174,792 |
| 1390 | Miscellaneous Tangible Property | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 1395 | Unfinished Construction | \$ | 151,354 |  |  |  |  | \$ | - | \$ | 151,354 |
|  | Total Fixed Capital-Gas | \$ | 12,721,723 | \$ | 31,784 | \$ | 2,137,080 | \$ | 1,977 | \$ | 10,614,451 |

## Management Fees and Expenses

List all individuals, associations, corporations or concerns with whom the company has any contract or agreement covering management or supervision of its affairs, such as accounting, financing, engineering, construction, purchasing, operation, etc., and show the total amount paid to each for the year. Designate by an asterisk (*) those organizations which are "Affiliates" as defined in Chapter 182 section 1, Laws of 1933.

| Name | Date of <br> Contract | Date of <br> Expiration | Character of <br> Service | Amount Paid or <br> Accrued for each <br> Class of Service | Distribution of Payment or Accrual | to Fixed <br> Capital | to Operating <br> Expenses | To <br> Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bloomfield Associates |  |  | Management \& | $\$ 160,040.50$ |  | $\$ 160,040.00$ |  |  |
|  |  |  | engineering |  |  |  |  |  |
| Bloomfield Associates |  |  | Office services | $\$ 47,750.00$ |  | $\$ 47,750.00$ |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
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|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |

Have copies of all such contracts or agreements been filed with the Commission?__Yes

Distribution of total charges to operating expense accounts summarized above

| Account Title | Account <br> Number | Amount |  |
| :---: | :---: | :---: | :---: |
| Supervision fees and special services | 1794 | \$ | 160,040.50 |
|  | 1781 | \$ | 18,022.50 |
|  | 1791 | \$ | 29,727.50 |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

Table 4 Page 103 Mgmt Fees

NHPUC Annual Report of CONCORD STEAM CORPORATION Year Ended DECEMBER 31, 2016 Table 12

## Non-operating Property

Account 110

| Description of Property and use for which held | Balance at <br> Beginning of Year | Balance at <br> End of Year |
| :--- | :--- | :--- |
| NONE |  |  |
|  |  |  |
|  |  |  |
|  |  |  |

Table 13
Property Abandoned
Account 141

| Description | Date of Abandonment | Balance at Beg. Year | Debits during Year | Credits during Year | Balance at End of Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| NONE |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

Table 14

> Land for Future Development

Account 307.8

| Description and use <br> for which held | Date of |  |  |  |  | Balance at Debits during |  |  |  |  | Credits during <br> Year |  | Balance at <br> End of Year |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| NONE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table 15

| Investments in AffiliatesAccount 111 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name of Issuing Company | Par or Face Value | Div. or Int. Rt | Date of Issue | Maturity Date | Cost to Respondent | Book Value at Year End |
|  |  |  |  |  |  |  |
| NONE |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

Table 16
Miscellaneous Investments
Account 112

| Par or Face |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | \(\left.\begin{array}{l}Div. or <br>

Int. Rt\end{array} $$
\begin{array}{l}\text { Date of } \\
\text { Issue }\end{array}
$$ $$
\begin{array}{l}\text { Maturity }\end{array}
$$ $$
\begin{array}{c}\text { Cost to }\end{array}
$$ $$
\begin{array}{c}\text { Book Value } \\
\text { Date } \\
\text { Respondent } \\
\text { at Year End }\end{array}
$$\right]\)

Table 17
Funds
Accounts 113, 114, 115

> REI/SED

| $\begin{array}{l}\text { Account } \\ \text { Number }\end{array}$ | invested | $\begin{array}{l}\text { Bal. Beg. } \\ \text { Year }\end{array}$ | $\begin{array}{l}\text { Additions during year }\end{array}$ |  | $\begin{array}{l}\text { Withdrawals } \\ \text { during } \\ \text { Year from }\end{array}$ | $\begin{array}{l}\text { Balance } \\ \text { ather end of } \\ \text { Investment }\end{array}$ |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Additions |  |  |  |  |  |  |$]$

Table 18
Prepayments
Account 132

| Items | Bal. Beg. Year | Debits during Year | Credits during Year | Balance at Year End |
| :---: | :---: | :---: | :---: | :---: |
| Taxes and licenses-property tax | \$ 4,374.25 | \$ 102,929.19 | \$ 76,460.93 | \$ 30,842.51 |
| Insurance | \$ 26,485.49 | \$ 2,170.32 |  | \$ 28,655.81 |
| Interest | \$ |  |  | \$ |
| Other | \$ | \$ 766.30 |  | \$ 766.30 |
|  | \$ 30,859.74 | \$ 105,865.81 | \$ 76,460.93 | \$ 60,264.62 |

Table 19
Reacquired Securities
Account 152
Do not include any securities held in sinking or other reserve funds.

$\left.$| Description of Security |  |  | Date <br> Acquired | Cost |
| :---: | :---: | :---: | :---: | :---: | | Par or |
| :---: |
| Face Value | \right\rvert\,

Table 20
Materials and Supplies
Account 131

| Classification | Beginning |  | End of Year |  | Increase or (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fuel Oil | \$ | - | \$ | - | \$ | - |
| Coal | \$ | - | \$ | - | \$ | - |
| Merchandise for Resale | \$ | - | \$ | - | \$ | - |
| General Supplies for Utility Operations | \$ | - | \$ | - | \$ | - |
| General Supplies for Merchandise Operations | \$ | 90,400.00 | \$ | 77,850.00 | \$ | (12,550.00) |
| General Supplies for Other Operations | \$ | - |  |  | \$ | - |
| Chemicals | \$ | 5,493.00 | \$ | - | \$ | $(5,493.00)$ |
| Wood | \$ | 26,628.73 | \$ | 50,681.55 | \$ | 24,052.82 |
| Total Materials and Supplies | \$ | 122,521.73 | \$ | 128,531.55 | \$ | 6,009.82 |

## Table 21

## Accounts Receivable

Account 125

| Class of Account | Beginning of Year |  | End of Year |  | Increase or (Decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Electric Department: |  |  |  |  |  |  |
| Amount due from sale of energy | \$ | - |  | \$ | \$ | - |
| Amount due from sale of appliances and job work | \$ | - |  | \$ | \$ | - |
| Amount due from other services | \$ | - |  | \$ | \$ | - |
| subtotal Electric Department | \$ | - |  | \$ | \$ | - |
| Steam Department | \$ | 728,514 |  | \$ 1,287,844.77 | \$ | 559,330.50 |
| Other Department | \$ | - |  | \$ | \$ | - |
| Total Accounts Receivable | \$ | 728,514 |  | \$ 1,287,844.77 | \$ | 559,330.50 |

Table 22

## Receivables from Affiliated Companies <br> Account 126

| Name of Affiliate | Beg. Yr |  | Debits |  | Credits |  | Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance |  |  |  |  |  |  |  |
|  | \$ | - | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Total Receivables from Affiliated Companies | \$ | - | \$ | - | \$ | - | \$ | - |

Table 23

Unamortized Debt Discount and Expense
Account 140


If any credits represent charges to fixed capital accounts, or if rate of amortization of any item has been changed during the year, explain in note below this table.

| Description of item | Balance at Beg. of Year |  | Debits |  | Credits |  | Balance at End of Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of obtaining financing | \$ | - | \$ | 21,000.00 | \$ | 3,000.00 | \$ 18,000.00 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Totals | \$ | - | \$ | 21,000.00 | \$ | 3,000.00 | \$ 18,000.00 |

Explanatory Notes:
$\qquad$
$\qquad$

Table 24

Dividends Declared during the Year

| Description of Securities | \# of share or par value on which dividend declared | Dividend Rate |  | Amount of Dividend | Date |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Regular | Extra |  | Declared | Payable |
|  |  |  |  |  | , |  |
| NONE |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |

## Tablé 25

Capital Stock
Accounts 200-201

| Description | Par value | Number of Shares |  |  |  | Total Capital Stock |  | $\begin{gathered} \text { \# of stock } \\ \text { holders } \end{gathered}$ | Dividends Declared |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Authorized | Issued | Re-acquired | Outstanding |  |  | Rate | Amount |
| Common | 100 | 1,000 | 912 | 432 | 480 | \$ | 91,200 |  | 2 | 0 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Preferred |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Totals | 100 | 1,000 | 912 | 432 | 480 | \$ | 91,200 | 2 | 0 | 0 |

Table 26
Long Term Debt
Accounts 210-213

| Description (bonds, notes, etc.) | Date of |  | Interest |  | Total Amount Authorized | Amount <br> Actually Issued | Amount Outstanding at Yr End |  | Interest |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Accrued During Yr | Paid During Yr |  |  |  |  |
|  | Issue | Maturity |  |  |  |  |  |  | Rate | Due Date |
| Term Loan | 11/8/06 | 10/1/16 | 4.07\% | Monthly | \$ 1,245,580.00 | \$ 1,245,580.00 | \$ | \$ | \$ 1,527.94 | \$ 1,527.94 |
| Term Loan | 3/7/12 | 3/21/17 | 2.90\% | Monthly | \$ 12,869.00 | \$ 12,869.00 |  | \$ 654.95 | \$ 52.61 | \$ 52.61 |
| Lease to purchase (re:CATCH) | 5/1/13 | 4/30/18 | 4.90\% | Monthly | \$ 43,317.00 | \$ 43,317.00 |  | 1 12,709.90 | \$ 1,535.37 | \$ 1,535.37 |
| Term Loan | 9/26/14 | 9/26/18 | 2.99\% | Monthly | \$ 31,540.00 | \$ 31,540.00 |  | \$ 13,923.12 | \$ 490.44 | \$ 490.44 |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Totals |  |  |  |  | \$ 1,333,306.00 | \$ 1,333,306.00 |  | \$ 27,287.97 | \$ 3,606.36 | \$ 3,606.36 |


| Notes Payable Account 220 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Interest |  |
| Payee | Date of | Date of Maturity | Balance at Beg. Year | Credits | Debits |  | Balance at End of Year | Accrued during Yr | Paid during Year |
| TD Banknorth NA | 9/29/03 | demand | \$ 1,040,013.04 | \$ 3,311,300.41 | \$ 4,351,313.45 | \$ | - | \$ 42,664.61 | \$ 42,664.61 |
| Peter Bloomfield | 11/17/14 | demand | \$ 200,000.00 |  | \$ 200,000.00 | \$ | - |  |  |
| Peter Bloomfield | 6/15/15 | demand | \$ 200,000.00 |  | \$ 5,000.00 |  | 195,000.00 |  |  |
| Peter Bloomfield | 10/1/15 | demand | \$ 100,000.00 |  |  |  | 100,000.00 |  |  |
| Peter Bloomfield | 10/26/15 | demand | \$ 200,000.00 |  |  |  | 200,000.00 |  |  |
| MCSB | 11/9/16 | demand |  | \$ 2,214,637.89 | \$ 698,939.08 |  | 1,515,698.81 | \$ 19,649.03 | \$ 19,649.03 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Totals |  |  | \$ 1,740,013.04 | \$ 5,525,938.30 | \$ 5,255,252.53 | \$ | 2,010,698.81 | \$ 62,313.64 | \$ 62,313.64 |

Table 28
Payables to Affiliated Companies Account 223

| Account 223 |  |  |  |  |  | Interest |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Payee | Balance at Beg. Year | Credits | Debits | Balance at End of Year |  |  |  |  |  |
|  |  |  |  | \$ | - |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Totals |  |  |  | \$ | - | \$ | - | \$ | - |

## Table 29

## Depreciation Reserve <br> Account 250

| Debits | Credits |  |
| :--- | :--- | :--- |
| Balance at beginning of year |  | $\$ 6,245,493.76$ |
| Transfers from depreciation expense |  | $\$ 214,197.55$ |
| other credits (explain below) - adjustments required by PUC |  |  |


| Debits on account of fixed capital retirements |  | $\$(2,137,079.53)$ |
| :--- | :--- | :--- |
| net costs of removal |  |  |
| other debits (explain below) |  |  |
| Balance at end of year |  | $\$ 4,322,611.78$ |

Adj. made to correct Transportation Equipment balances

## Table 30

## Annual Depreciation Charge

Indicate the basis upon which charges were determined and the method by which the total charge for the year was derived. Show separately the rates used and the total depreciation for each different class of property.

| Class of Property | Basis |  | Rate | Amount |  |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Organization | $\$$ | 139.34 | $0.00 \%$ | $\$$ | - |
| Rights of Way | $\$$ | $2,654.65$ | $0.00 \%$ | $\$$ | - |
| Utility Structures | $\$$ | $534,780.80$ | $1.93 \%$ | $\$$ | $9,623.94$ |
| Steam Plant Equipment | $\$$ | $6,804,866.71$ | $3.04 \%$ | $\$$ | $130,779.42$ |
| Mains | $\$$ | $2,358,206.50$ | $1.33 \%$ | $\$$ | $47,288.15$ |
| Services | $\$$ | $246,386.15$ | $2.00 \%$ | $\$$ | $5,984.15$ |
| Meters | $\$$ | $132,567.90$ | $3.00 \%$ | $\$$ | $2,505.45$ |
| Office Equipment | $\$$ | $25,520.02$ | $10.00 \%$ | $\$$ | $1,242.07$ |
| Transportation Equipment | $\$$ | $134,590.77$ | $10.00 \%$ | $\$$ | $10,963.27$ |
| Shop Equipment | $\$$ | $4,876.09$ | $3.00 \%$ | $\$$ | 194.94 |
| Test Equipment | $\$$ | - |  | $\$$ | - |
| Tools | $\$$ | $3,204.95$ | $3.00 \%$ | $\$$ | 103.88 |
| Wood Yard Equipment | $\$$ | $102,340.35$ | $3.00 \%$ | $\$$ | $3,070.21$ |
| Miscellaneous General Equipment | $\$$ | $5,161.25$ | $3.00 \%$ | $\$$ | 154.84 |
| General and Miscellaneous structures | $\$$ | $35,183.66$ | $1.93 \%$ | $\$$ | 679.04 |
| Other production equipment | $\$$ | $31,000.00$ | $1.67 \%$ | $\$$ | 386.67 |
| Turbine Assets | $\$$ | $19,762.04$ | $3.04 \%$ | $\$$ | 600.77 |
| Plant Safety Improvements | $\$$ | $20,419.28$ | $3.04 \%$ | $\$$ | 620.75 |
| Total Depreciation Expense: | $\$ 10,461,660.46$ |  | $\$$ | $214,197.55$ |  |

Table 31
Miscellaneous Reserves
Accounts 251, 254, 255, 258.1, 258.2, 258.3

| Account <br> Number | Title | Balance at Beginning Yr |  | Debits during Yr |  | Credits during Year |  |  |  | Balance at Year End |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | nue |  |  |  |
| 251 | Contribution in aid of construction |  |  |  |  |  |  |  |  |  |  |  |
| 258.3 | Contribution in aid of construction |  | (128,051.00) | \$ | 9,667.00 | \$ | - |  |  | \$ (137,718.00) |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Totals |  | (128,051.00) |  | 9,667.00 | \$ | - | \$ | - | \$ (137,718.00) |

Table 32

## Miscellaneous Unadjusted Credits

Account 242
List every item $\$ 500$ or more included on the balance sheet under this account and state the number and aggregate of items less than $\$ 500$ each.

| Item | Balance at <br> Beg. Year | Debits | Credits | Balance at <br> End of Year |
| :---: | :---: | :---: | :---: | :---: |
| Deferred income taxes | $\$ 1,178,813.45$ | $\$ 289,349.15$ |  | $\$ 889,464.30$ |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
| Totals | $\$ 1,178,813,45$ |  | $\$$ | - |

## Table 33

Taxes
Include all taxes for the year. List each class of tax under its proper grouping and apportion to operating or non-operating departments by name.


| Account Number | Account Name | Amount | Totals | Increase or (Decrease) |
| :---: | :---: | :---: | :---: | :---: |
| 1501 | Operating Revenue- Steam |  | \$ 6,342,980 | \$ 595,896 |
| 1701-1812 | Operation and Maintenance-Steam | 5,270,979 |  | \$ 74,797 |
| 1503 | Depreciation | 214,198 |  | 12,564 |
| 1504 | Amortization | $(9,667)$ |  | \$ 1 |
| 1507 | Taxes | $(61,177)$ |  | \$ (199,772) |
|  | Total Revenue DeductionsSteam Operating Income |  | \$ 5,414,333 | \$ (112,410) |
|  |  |  | \$ 928,647 | \$ 708,306 |


| 1508.1 | Rent for Lease of Steam Plant | \$ | 100,516 |  |  | \$ | (57) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1508.2 | Rent from Lease of Gas Plant | \$ | - |  |  | \$ | - |
| 1508.3 | Joint Facility Rents | \$ | - |  |  | \$ | - |
| 1508.4 | Rent from Appliances |  |  |  |  | \$ | - |
| 1508.5 | Miscellaneous Rents |  |  |  |  | \$ | - |
|  | Subtotal Operating Rents |  |  | \$ | 100,516 | \$ | (57) |
|  | Net Steam Operating Income |  |  | \$ | 828,131 | \$ | ,363 |

Operating Income-Other Utility Operations


| $\$$ | - |  |  | $\$$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $\$$ | 828,131 | $\$$ | 708,363 |

1522 Revenue from Non-operating Property
Dividend Income

| $\$$ | - |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| $\$$ | - | $\$$ | - |  |
|  |  | $\$$ | - |  |
| $\$$ | - |  | $\$$ | - |
|  |  | $\$$ | - |  |
|  |  | $\$$ | - |  |
|  |  | $\$$ | - |  |
|  | $\$$ | 828,131 | $\$$ | 708,362 |


| Interest on Long Term Debt | \$ | 3,606 |  | \$ | $(9,902)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Amortization of Debt Discount and Expenses | \$ | 3,000 |  | \$ | 3,000 |
| Taxes Assumed on Interest | \$ | - |  | \$ | - |
| Miscellaneous Interest Deductions | \$ | 69,462 |  | \$ | 22,426 |
| Interest Charges to Property-Credit | \$ |  |  | \$ | - |
| Miscellaneous Amortization | \$ | - |  | \$ | - |
| Miscellaneous Deductions or Contributions | \$ | 38,230 |  | \$ | $(3,634)$ |
| Contractual Appropriations of Income | \$ | - |  | \$ | - |
| Deductions from Gross Income |  |  | 114,298 | \$ | 11,890 |
| Net Income Transferred to Earned Surplus |  |  | 713,833 | \$ | 696,472 |
|  |  |  | tmt Tabl |  | e 200 |

NHPUC Annual Report of CONCORD STEAM CORPORATION Year Ended DECEMBER 31, 2016 Table 41

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## Operating Revenues-Steam

Accounts 1600-1610

| Account Number | Account Title | Revenue Received | Thousand M LBS sold | Revenue per M LBS | Number Customers |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Steam Service Revenues |  |  |  |  |
| 1600 |  |  |  |  |  |
| 1600 | Domestic Combination Service | \$ 478.54 | \$ 9.4 | \$ 50.91 | 1 |
| 1602 | Commercial Regular Service | \$ |  |  |  |
| 1602 | Commercial Combination Service | \$ 1,428,620 | 26,982.4 | \$ 52.95 | 72 |
| 1602 | Industrial Service | \$ |  |  |  |
| 1604 | Service to Public Authorities | \$ 4,740,400 | 86,893.3 | \$ 54.55 | 6 |
| 1605 | Sales to Other Companies | \$ |  |  |  |
| 1607 | Interdepartmental Sales | \$ |  |  |  |
| 1608 | Other Sales | \$ 26,788 |  |  |  |
|  | Total Steam Service Rev | \$ 6,196,286 | 113,885.0 | 54.41 | 79 |

Other Steam Revenues
1609 Forfeited Discounts and Penalties
\$ -
1610 Miscellaneous Revenues
\$ 146,694

| Miscellaneous Revenues | 146,694 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total Other Revenues | \$ 146,694 | - | \$ | - |
| Total Operating Revenue | \$ 6,342,980 | 113,885 | \$ | 4.41 |

Table 42-s
Summary of Operating Expenses-Steam

| Account <br> Number | Account Title | Total for Year | Increase/ (Decrease) |
| :---: | :---: | :---: | :---: |
| Operation and Maintenance |  |  |  |
| 1700-1737 | Production Expenses | 4,063,427.00 | $(131,139)$ |
| 1738 | Purchased Steam | - | - |
| 1742 | Production Expenses Transferred | - | - |
| 1756-1772 | Distribution Expenses | 273,996.55 | 19,551 |
| 1779-1784 | Customers' Accounting and Collecting Expenses | 46,312.01 | $(1,222)$ |
| 1785-1789 | Sales and New Business Expenses | 1,211.51 | (288) |
| 1790-1812 | Administration and General Expenses | 886,031.94 | 187,895 |
|  | Total Operations and Maintenance Expenses | 5,270,979.01 | 74,797 |
| Other Operating Expenses |  |  |  |
| 1503 | Depreciation | 214,197.55 | 12,564 |
| 1504 | Amortization | $(9,667.00)$ | 1 |
| 1507 | Taxes | $(61,176.77)$ | $(61,177)$ |
| 1508 | Operating Rents | 100,515.60 | (57) |
|  | Total Other Operating Expenses | 243,869.38 | $(48,668)$ |
|  | Total Operating Expenses-Steam | 5,514,848.39 | 26,129 |

TABLE 42 Operations and Maintenance Expenses
Accounts 1700-1742

| Account Number | Account Title |  | Amount |  | Increase or (Decrease) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Production |  |  |  |  |  |
| 1701 | Superintendence | \$ | 110,188.10 | \$ | 7,327.31 |
| 1702 | Boiler and Other Power Labor | \$ | 514,211.15 | \$ | 34,194.15 |
| 1703 | Steam Generation Labor | \$ | - | \$ | - |
| 1705 | Purification Labor | \$ | - | \$ | - |
| 1707 | Other Production Labor | \$ | - | \$ | - |
|  | Total Superintendence and Operating Labor | \$ | 624,399.25 | \$ | 41,521.46 |
| 1711 | Boiler Fuel | \$ | 2,493,042.91 | \$ | (295,849.36) |
| 1712 | Coal Gas Fuel | \$ | - | \$ | - |
| 1713 | Coal Carbonized | \$ | - | \$ | - |
| 1715 | Water Gas Generator Fuel | \$ | - | \$ | - |
|  | Total Fuel | \$ | 2,493,042.91 | \$ | $(295,849.36)$ |
| 1717 | Oil and Enriching Materials | \$ | - | \$ | - |
| 1718 | Liquified Petroleum Gas | \$ | - | \$ | - |
| 1719 | Oil for Oil Gas | \$ | - | \$ | - |
| 1720 | Raw Materials for Other Gas Processes | \$ | - | \$ | - |
| 1722 | Other Production Supplies and Expenses | \$ | 354,998.64 | \$ | $(11,602.54)$ |
|  | Total Production Materials and Expenses | \$ | 354,998.64 | \$ | $(11,602.54)$ |

1723 Maintenance of Production Plant
1724 Maintenance of Structures \$ 5,890.63 \$ 710.85
1725 Maintenance of Power Equipment \$ 421,606.85 \$ 134,080.97
1726 Maintenance of Generating Equipment
1727 Maint of Reforming, Purfication \& Misc Equip
Total Maintenance of Production Plant $\begin{array}{lllll} & \$ 27,497.48 & \$ & 134,791.82\end{array}$
1730
Steam Purchased or Transferred
\$ - \$
1735 Production Rents (wood yard, equipment rentals) \$ 163,488.72 \$
1736 Residuals Produced
1737 Residuals Expense


1738 Purchased Steam
Production Expense Transferred

Total Production Expense | \$ 4,063,427.00 |
| :--- |

Distribution
1756 Superintendence

| $\$$ | $64,276.38$ | $4,274.24$ |
| :--- | :--- | :--- |
| $\$$ | $45,911.72$ | $3,053.07$ |

Accounts 1756-1812

| Account <br> Number | Account <br> Title | Amount | Increase or <br> (Decrease) |
| :---: | :---: | :---: | :---: |
| 1762.1 | Meter Operating Labor and Expenses | $\$$ | $64,276.38$ |
| 1762.2 | Other Expenses on Customers' Premises | $\$$ | $49,330.02$ |
|  |  | Total Distribution Operation | $\$ 26,450.29$ |
|  |  | $223,914.77$ | $\$$ |


| 1765 | Maintenance of Structures | \$ | - | \$ | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1768 | Maintenance of Distribution Lines | \$ | 50,081.78 |  | 33,972.10 |
| 1771 | Maintenance of Services | \$ | - |  | - |
| 1772 | Maintenance of Customers' Meters | \$ | - | \$ | - |
|  | Total Distribution Maintenance | \$ | 50,081.78 | \$ | 33,972.10 |
|  | Total Distribution Expenses | \$ | 273,996.55 | \$ | 19,551.17 |


| Customers' Accounting and Collecting |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1780 | Customers' Orders, Meter Reading and Collecting | \$ | 27,547.07 | \$ | 1,831.91 |
| 1781 | Customers' Billing and Accounting | \$ | 18,022.50 | \$ | 2,443.69 |
| 1783 | Uncollectible Accounts-Gas | \$ | 742.44 | \$ | $(5,497.56)$ |
| 1784 | Customers' Accounting and Collecting Rents |  |  | \$ | - |
|  | Total Customers' Accounting and Collecting Expenses | \$ | 46,312.01 | \$ | (1,221.96) |


| Sales and New Business |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1786 | Salaries and Commissions | \$ | - | \$ | - |
| 1787 | Demonstrations, Advertising, and Other Expenses | \$ | 1,211.51 | \$ | (288.49) |
| 1788 | Sales and New Business Rents | \$ | - | \$ | - |
| 1789.1 | Appliance and Job Work Sales | \$ | - | \$ | - |
| 1789.21 | Cost of Appliance and Job Work Sold | \$ | - | \$ | - |
| 1789.24 | Uncollectible Appliance and Jobbing Bills | \$ | - | \$ | - |
|  | Total Sales and New Business Expenses | \$ | 1,211.51 | \$ | (288.49) |
| Administrative and General |  |  |  |  |  |
| 1791 | General Office Salaries | \$ | 29,727.50 | \$ | 3,762.83 |
| 1793 | General Office Supplies and Expenses | \$ | 25,257.09 | \$ | (1,766.40) |
| 1794 | Supervision Fees and Special Services | \$ | 317,324.61 | \$ | 177,124.70 |
| 1797 | Regulatory Commission Expenses | \$ | 84,778.59 | \$ | $(15,905.63)$ |
| 1798 | Insurance | \$ | 127,384.08 | \$ | (14,759.01) |
| 1799 | Injuries and Damages |  |  | \$ | - |
| 1800 | Employees Welfare and Relief | \$ | 202,269.11 | \$ | $(8,020.12)$ |
| 1801 | Miscellaneous General Expenses | \$ | 80,741.33 | \$ | 55,923.27 |
| 1802 | Maintenance of General Property | \$ | 2,532.66 | \$ | $(2,032.49)$ |
| 1803 | General Rents |  |  | \$ | - |
| 1805 | Franchise Requirements |  |  | \$ | - |
| 1806 | Duplicate Miscellaneous Charges |  |  | \$ | - |
| 1807 | Miscellaneous Expenses Transferred |  |  | \$ | - |
| 1810 | Stores, Shop, and lab Expenses |  |  | \$ | - |
| 1811 | Transportation Expenses | \$ | 16,016.97 | \$ | $(6,432.48)$ |
| 1812 | Inventory Adjustments |  |  | \$ | - |
|  | Total Administrative and General Expenses | \$ | 886,031.94 | \$ | 187,894.67 |
|  | Total Operations and Maintenance | \$ | ,270,979.01 | \$ | 74,796.77 |

Table 43

## Analysis of Sales and New Business Expenses

| Account <br> Number | Item | Total | Appliance <br> Sales | Job Work <br> Sales | New <br> Business |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NONE |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |

## Table 44

## Donations and Gifts

list each class of recipient such as Red cross units, hospitals, Community Chests, service clubs, or the YMCA, the purpose of the transaction, the total amount for each class and the classification number of the account to which charged.

| Class of Recipient | Account | Number | Amount |
| :---: | :---: | :---: | :---: |
| First Church of Christ Scientist/Customer | Contributions/Good Will |  | $\$ 2,260.00$ |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

Table 47 Details of Fuel Account


Table 48-Materials and Supplies

| Items | Beginning of Year | Debits |  | Credits |  | End of Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Coal | \$ - | \$ | - | \$ | - | \$ |
| Coke | \$ | \$ | - | \$ | - | \$ |
| Oil | \$ | \$ | - | \$ | - | \$ |
| Liquid Petroleum | \$ | \$ | - | \$ | - | \$ |
| Residual-tar | \$ | \$ | - | \$ | - | \$ |
| Purification materials | \$ | \$ | - | \$ | - | \$ |
| Appliances for resale | \$ - | \$ | - | \$ | - | \$ |
| General supplies-steam operations | \$ 90,400.00 | \$ | - | \$ | 12,550.00 | \$ 77,850.00 |
| General supplies-merchandise operations | \$ 5,493.00 | \$ | 14,798.82 | \$ | 20,291.82 | \$ |
| Miscellaneous |  |  |  |  |  | \$ |
| Wood | \$ 26,628.73 | \$ | 922,801.98 | \$ | 898,749.16 | \$ 50,681.55 |
| Total | \$ 122,521.73 | \$ | 937,600.80 | \$ | 931,590.98 | \$ 128,531.55 |

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Year Ended DECEMBER 31, 2016
Table 50 Summary of Steam Plant Operations
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Table 52 Revenue by Rates

| Rate Designation | Revenue Account Classification Number | Number <br> of <br> Customers' <br> Billings | Mlbs | Total Revenue from Rate | Average Revenue per Mlb |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Residential | 1607 | 8 | 9.4 | \$ 479 | 50.91 |
| Commercial | 1607 | 562 | 26,982.4 | \$ 1,428,620 | 52.95 |
| Public Authority | 1607 | 72 | 86,893.3 | \$ 4,740,400 | 54.55 |
|  |  |  |  |  |  |

## Annual Report of

# CONCORD STEAM CORPORATION 

to the<br>State of New Hampshire<br>Public Utilities Commission

for the year ended December 31, 2016

## OATH

## State of New Hampshire

County of Merrimack
We, the undersigned President and Treasurer of the Concord Steam Corporation utility, on our oath do severally say that the foregoing return has been prepared under our direction, from the original books, papers, and records of said utility, and that we have carefully examined the same and declare the same to be a complete and correct statement of the business and affairs of said utility, in respect to each and every matter and thing therin set forth to the best of our knowledge, information and belief; and that the accounts and figures contained in the foregoing report embrace all of the financial operations of said utility during the period for which said report is made.


Subscribed and sworn before me this


